



## Emerging technologies in Facility Management in Brazil

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## 1 2 3      Emerging technologies in Facility Management in Brazil 4 5 6 7

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### 19      **Abstract** 20

21      **Purpose** – An interaction between Emerging Technologies (ETs) for Facility Management (FM) activities and  
22      stakeholder skills is necessary to promote the optimization of FM performance. Previous studies do not show  
23      strategies for the selection of ETs in FM considering the technological competencies of stakeholders. Thus, this study  
24      analyzes the interactions between ETs and FM from the perceptions of Brazilian professionals, identifying the most  
25      appropriate and effective technological solutions, based on a broad literature review.  
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27      **Design/methodology/approach** – The steps of the methodology are: (1) Systematic Literature Review (SLR); (2)  
28      Detailing the ETs for FM; (3) online questionnaire based on SLR findings; (4) sample of Brazilian FM professionals;  
29      (5) statistical treatment; and (6) discussion.  
30

31      **Findings** – Results indicate WSN, IoT, BIM, and Big Data as ETs in FM with greater potential for optimization in  
32      the performance of FM activities, from survey respondents.  
33

34      **Research limitations/implications** – The scope of possible findings may have been biased, considering the small  
35      number of research participants and current transformations resulting from the COVID-19 pandemic (e.g., changes to  
36      Standard Operating Procedures – SOP).  
37

38      **Practical implications** – The results ensure greater security to Facility Managers in the effective implementation of  
39      ETs in FM activities.  
40

41      **Originality/value** – The research explores the published studies and the consultation with Brazilian FM professionals  
42      in the selection of ETs.  
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44      **Keywords:** Built Environment, Digital Transformation, Management, Operation & Maintenance, COVID-19,  
45      PRISMA Statement, Inferential Statistics.  
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47      **Paper type** original article.  
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49      **Article classification:** research paper.  
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### 51      **1. Introduction** 52

53      Emerging Technologies (ETs) have the potential to optimize the performance of daily  
54      Facility Management (FM) activities, resulting in more efficient processes, more effective  
55      services, and more satisfactory user experience (ARUP, 2019). Thus, these premises are in line  
56      with the improvement of the well-being and productivity of people recommended by the latest  
57      normative series dedicated to FM (ISO, 2017).  
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59      On the other hand, interaction between the technical and technological processes and the  
60      skills of stakeholders is necessary to promote cost savings, estimated at 10-17% in the phase of  
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use, operation, and maintenance of non-residential buildings (Atkin; Bildsten, 2017; Koch, I.C.; Hansen; Jacobsen, 2018; Craveiro *et al.*, 2019).

Particularly, the FM market in Brazil had revenues of US\$ 18 billion in 2018. The FM sector was expected to exceed US\$ 25 billion by 2024 due to its growth trend in Brazil. However, the Brazilian FM market has become uncertain due to the COVID-19 pandemic. The Southeast region accounts for 53.7% of the total market, led by State of São Paulo with 32.5% (Techsci Research, 2019; Lobo, 2020).

The processes, places, and people generate a large amount of data and it is up to the Facility Manager to select and oversee the implementation, monitoring, and control and to implement opportunities for improvement, emphasizing the need to collect data, information from project stakeholders, avoiding allocation of significant additional costs (Wong; Ge, Ge, He, 2018).

Thus, the challenge of implementing ETs is to understand the complexities and singularities of the building (Charlton *et al.*, 2021), to validate the model empirically (Falorca, 2019), to know FM (Wen; Tang, Tang, Tang. Ho, 2021), to consider experienced analysts for analysis of information and application requirements (Chen; Lai; Lin, 2020) and to integrate data and information into a database (Jung; Cha, Jiang, 2020).

Recently, there have been a growing number of studies on FM technology applications, such as Building Information Modeling (BIM) (Abdelalim; O'Brien; Shi, 2017; Farnoli *et al.*, 2019), Augmented Reality (AR) and/or Virtual Reality (VR) (Carreira *et al.*, 2018; Baek; Ha; Ha; Kim, 2019) Machine Learning (ML) (Bouabdallaou *et al.*, 2020; Assaf; Srour, 2021), Internet of Things (IoT) (Azizi *et al.*, 2020; Dahanayake; Sumanarathna, 2021). However, the studies fail to consider the various ETs in FM and the importance of the technological competence of human resources for the effective selection of ETs.

In this situation, which emerging technologies stand out on the global FM scene today? What are the details of the technologies to be analyzed for a selection? How do the technological skills of human resources interfere in the definition of ETs for FM? Which technologies are most relevant to support specific FM activities in Brazil?

This article analyzes the interactions between ETs and FM from the perceptions and technological competencies of Brazilian FM professionals, identifying the most appropriate and effective technological solutions.

Thus, the work contributes to the process for conducting and evidencing the selection and for the analysis of ETs with a view to the different FM activities.

## 2. Literature Review

Among the various Facility Management activities, recent studies have developed solutions to optimize the performance of facilities, among those, stand out:

### *Structural components*

For Condition Assessment, studies of ETs contribute to data transfer in pathological manifestations in buildings (Amano; Lou; Edwards, 2019); identification and analysis of failures, causes, and risks (Ismail, 2021a; 2021b); methodology for collecting and analyzing building systems (Matos *et al.*, 2021); and model for bridge under load (Know; Park; Park, 2021). Charlton *et al.* (2021), in turn, are dedicated to the BIM/FM workflow in historical buildings.

### *Furniture and equipment in the workplace*

Advances were obtained for a commissioning effect on building performance (Noye; North; Fisk, 2018) and on data transfer from commissioned assets (Kim; Poirier; Staub-French, 2020).

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3 There is an impact on decision-making for maintenance (Ma *et al.*, 2020), improved  
4 prediction of the future condition of Mechanical, Electrical, and Plumbing (MEP) components  
5 (Cheng *et al.*, 2020), and complaints about thermal comfort (Assaf; Srour, 2021). Also,  
6 Integrated Fault Detection sending alerts (Villa *et al.*, 2021), preventable defects in building  
7 systems (Eskandari; Noorzai, 2021); recommendations for Operations & Maintenance (O&M)  
8 assisted by Building Information Modelling (BIM) (Lu *et al.*, 2020); and platform for  
9 maintenance and replacement of sensors (Valinejadshoubi; Moselhi; Bagchi, 2021).

10  
11 For preventive maintenance, there is the addition of a classification, analysis, and  
12 monitoring of Work Orders (WOs) (McArthur *et al.*, 2018); an information flow between the  
13 service provider and the manager (Fargnoli *et al.*, 2019); and an integrated maintenance  
14 management model (Falorca, 2019).

15  
16 The lifecycle has benefited from increased facility functional capabilities (Mawed; Hajj,  
17 2017) and research into the application of BIM and IoT (Wong; Ge; He, 2018).

18  
19 Specifically for WOs, Chen *et al.* (2018) provide a solution for the automatic generation of  
20 orders, while Bouabdallaoui *et al.* (2020) focus on reducing delays with maintenance  
21 operations.

22  
23 For equipment inventory/asset information, there is a laser-based targeting method for  
24 interaction with large objects (Liu; Seipel, 2018), guidance and obstacle avoidance for  
25 maintenance (Diao; Shih, 2019), and classification of images for inspection and repair (Zhan *et*  
26 *al.*, 2019). The understanding of technicians' cognitive level of learning was also considered  
27 through Augmented Reality (AR) (Nascimento; Velo, 2020).

28  
29 Activities involving renovations in the space layouts present contributions from Azizi *et al.*  
30 (2020) concerning the efficiency in the use of spaces; Mo *et al.* (2020) for the determination of  
31 workforce and skills, Mohamed; Abdallah; Marzouk (2020) with the design of a framework  
32 based on semantic knowledge, and Wen; Tang; Ho (2021) for Building Maintenance Workflow.

#### 33 34 *Mechanical / Electrical / Plumbing (MEP) Systems*

35  
36 Studies were carried out to help locate the MEP components, adding value to the location  
37 and recognition of components (Wei; Akinci, 2019) and object detection to generate a MEP  
38 network (Wang *et al.*, 2021).

39  
40 Advances made in performance monitoring are related to visualization and building  
41 performance management (Gerrish *et al.*, 2017); multi-objective control in performance  
42 evaluation (Bonci *et al.*, 2019); integration of technology with existing sensors (Kazado;  
43 Kavgic; Eskicioglu, 2019); collection and management of real-time information (Yin *et al.*,  
44 2020); monitoring of building performance (Rogage *et al.*, 2020); and smart buildings in the  
45 post-pandemic period (Xie *et al.* (2021).

#### 46 47 *Equipment*

48  
49 Models for predicting the residual value of heavy equipment were developed, indicating  
50 characteristics, such as equipment type, working hours, classification of condition, among  
51 others, from regression techniques (Alshboul *et al.*, 2021; Shehadeh *et al.*, 2021). Also, a multi-  
52 objective and multivariate model to select heavy equipment was proposed (Shehadeh *et al.*,  
53 2022).

#### 54 55 *Security and surveillance*

56  
57 For emergency evacuation, investigations were carried out on Geoinformation Systems for  
58 complex facilities (Gunduz; Isikdag; Basaraner, 2017) and safety in emergency exit routes and  
59 compartmentalization (Mirahadi; McCabe; Shahi, 2019).

In disaster prevention, there was added value from bidirectional interactions between man-machine during a fire event (Cheng *et al.*, 2017), object recognition by thermal imaging (Vandecasteele; Merci; Verstockt, 2017), studies on economic performance and losses of a building (Vitiello *et al.*, 2019), support for objective decision-making (Jung; Cha; Jiang, 2020), and seismic risk assessment in bridges (Nettis; Saponaro; Nanna, 2020).

While Oliveira *et al.* (2020) contribute to the monitoring of large outdoor areas, Arslan; Cruz; Ginhac (2019) provide an understanding of occupant behavior for indoor control, and Baek; Ha; Kim (2019) contribute to the visualization and management of pertinent information.

### *Building automation and information management*

Contributions to the control of comfort parameters are related to the management of a wide range of information (Yang; Bayapu., 2020), monitoring of controlled ventilation systems (Schibuola; Scarpa; Tambani, 2018; Medina, 2020), decisions for retrofit from the simulation of scenarios (Alavi *et al.*, 2021), and the minimum interruption in monitoring services (Valinejadshouibi *et al.*, 2021).

For information management, there are advances in prediction and decision-making about maintenance (Peng *et al.*, 2017), precision and consistency of integration with BIM (Kim *et al.*, 2018), quality and form of acquisition of services (Halmetoja, 2019), preparation of the digitization process (Koch; Hansen; Jacobsen, 2019), implementation of digital technologies (Love; Matthews, 2019), exchange of protocols and BIM collaborative libraries (Sadeghi *et al.*, 2019), visualization of performance in time-space (Quinn *et al.*, 2020), asset information model (Patacas; Dawood; Kassem, 2020), the value of BIM integration (Wijekoon; Manewa; Ross., 2020), and Smart FM based on IoT-BIM (Dahanayake; Sumanarathna (2021).

### *Utility management*

For water and energy consumption, Akil *et al.* (2019) contributed to identifying operational anomalies. Regarding energy analysis, there was value added in the hardware-software architecture (Ferrández-Pastor *et al.*, 2020), the process for energy saving (McGinn *et al.*, 2017), energy optimization (Petri *et al.*, 2021), and global emission reduction (Xu; Mumford; Zou, 2021), at resilient and sustainable building management (Piselli *et al.*, 2020).

### *Safety management*

Knowledge about data transfer and solution identifications (Wetzel; Thabet, 2018), safety for FM during the asset lifecycle (Pärn *et al.*, 2019), noise impact during maintenance activities (Tan *et al.*, 2019), the assessment of infectious disease outbreaks (Li *et al.*, 2021), and the analysis of information and application requirements (Chen; Lai; Lin, 2020) received contributions.

### *Specific services for users*

For the development of the Post-Occupancy Evaluation (POE), there was a flexible and dynamic data integration (Carreira *et al.*, 2018), performance monitoring (Edirisinghe; Woo, 2021), and operation data analysis (Seghezzi *et al.*, 2021).

### *Service Providers*

A solution for acquisition via Blockchain was developed (Gunasekara; Sridarran; Rajaratnam, 2021) with the structuring of work with mixed reality (augmented and virtual reality) for training teams (Ammari; Hammad, 2019).

Previous research, selected from the SLR, has essential contributions (Figure 1) and limitations (Figure 2) for advancing application ETs. From the contributions of the authors of previous studies, verifying congruences between the contributions is possible to verify: (1) organizational knowledge management (Workflow, and data collection and analysis); (2)

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3 technological feasibility study (data transfer, and applicability of technologies); and (3) damage  
4 risk (prediction, and monitoring).  
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8 Figure 1 – Summary of main contributions from previous research  
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| Contributions   | Applicability of technologies  |
|---|--|
| <b>Data transfer</b><br>Amano; Lou; Edwards (2019); Kim; Poirier; Staub-French(2020); Wetzel; Thabet (2018)   | Lu et al. (2020); Valinejadshouibi; Moselhi; Bagchi (2021); Wong; Ge; He (2018); Liu; Seipel (2018); Zhan et al. (2019); Mohamed; Abdallah; Marzouk (2020); Wang et al. (2021); Kazado; Kavgic; Eskicioglu (2019) ; Xie et al. (2021); Gunduz; Isikdag; Basaraner (2017); Vandecasteele; Merci; Verstockt (2017); Kim et al. (2018); Koch; Hansen; Jacobsen (2019); Love; Matthews (2019); Sadeghi et al. (2019); Patacas; Dawood; Kassem (2020); Wijekoon; Manewa; Ross (2020); Dahanayake; Sumanarathna (2021); Ferrández-Pastor et al. (2020); Ferrández-Pastor et al. (2020); Gunasekara; Sridarran; Rajaratnam (2021) |
| <b>Workflow</b><br>Charlton et al. (2021); Assaf; Srour (2021) ; Bouabdallaoui et al. (2020); Diao; Shih (2019); Wen; Tang; Ho (2021); Ammari; Hammad (2019); Nascimento; Velo (2020); Mo et al. (2020)   |  |
| <b>Prediction</b><br>Cheng et al. (2020) ; Eskandari; Noorzai (2021); Peng et al. (2017); Alshboul et al. (2021); Shehadeh et al. (2021)  |  |
| <b>Monitoring</b><br>Ismail (2021a, 2021b); Kwon; Park; Park (2021); McArthur et al. (2018) ; Fargnoli et al. (2019); Gerrish et al. (2017) ; Bonci et al. (2019) ; Rogage et al. (2020); Mirahadi; McCabe; Shahi (2019); Vitiello et al. (2019); Oliveira et al. (2020); Schibuola; Scarpa; Tambani (2018); Medina (2020); Valinejadshouibi et al. (2021); Quinn et al. (2020); Piselli et al. (2020) ; Edirisinghe; Woo (2021) ; Seghezzi et al. (2021); Noye; North; Fisk (2018) | <b>Data collection and analysis</b><br>Matos et al. (2021); Villa et al. (2021); Falorca (2019); Chen et al. (2018); Azizi et al. (2020); Wei; Akinci (2019); Yin et al. (2020); Cheng et al. (2017); Nettis; Saponaro; Nanna (2020); Arslna; Cruz; Ginhac (2019); Halmetoja (2019); Akil et al. (2019); McGlinn et al. (2017); Petri et al. (2021); Xu; Mumford; Zou (2021); Pärn et al. (2019); Tan et al. (2019); Li et al. (2021); Chen; Lai; Lin (2020); Shehadeh et al. (2022)   |

28 *Source:* The Authors  
29

30 From the limitations highlighted by the authors of previous research, it is possible to verify  
31 congruences between the gaps: (1) technological issues (such as visualization, software,  
32 hardware, and modeling/algorithm); (2) FM knowledge issues (such as usage/FM specificities,  
33 skills and competences, and building data collection); (3) restriction regarding the recurrent use  
34 of literature without empirical validation or small samples of interviews and questionnaires  
35 applied to professionals in the sector. There is a need for greater involvement between  
36 academics and FM professionals to advance the development of technical solutions based on  
37 scientific research, as noted by Wong, Ge, and He (2018).  
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40 Figure 2 - Summary of the main limitations of the research  
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| <b>Limitations</b>   |   |
|--|---|
| <b>Small sample</b>  | <b>Model/algorithm</b>  |
| Ismail (2021a, 2021b); Lu et al. (2020) ; Rogage et al. (2020); McGinn et al. (2017) ; Medina (2020); Nascimento; Velo (2020)  | Kwon; Park; Park (2021); Cheng et al. (2020) ; Assaf; Srour (2021) ; Chen et al. (2018) ; Bouabdallaoui et al. (2020); Jung; Cha; Jiang (2020); Alavi et al. (2021); Peng et al. (2017) ; Quinn et al. (2020); Akil et al. (2019) ; Ferrández-Pastor et al. (2020); Tan et al. (2019) ; Carreira et al. (2018) ; McArthur et al. (2018) ; Wei; Akinci (2019); Shehadeh et al (2021); Shehadeh et al. (2022) |
| <b>Tests/cases</b>   | <b>Hardware</b>   |
| Cheng et al. (2017) ; Kim et al. (2018); Koch; Hansen; Jacobsen (2019)   | Noye; North; Fisk (2018); Valinejadshoubi; Moselhi; Bagchi (2021); Nettis; Saponaro; Nanna. (2020); Oliveira et al. (2020); Alshboul et al. (2021)  |
| <b>Visualization</b>   | <b>Use / FM specifics</b>   |
| Amano; Lou; Edwards (2019); Liu; Seipel (2018); Zhan et al. (2019); Wang et al. (2021); Ammari; Hammad (2019)  | Charlton et al. (2021); Wen; Tang; Ho (2021); Halmetoja (2019); Sadeghi et al. (2019)   |
| <b>Literature</b>  | <b>Skills and competencies</b>  |
| Gunduz; Isikdag; Basaraner (2017); Vandecasteele; Merci; Verstockt (2017); Mohamed; Abdallah; Marzouk (2020); Dahanayake; Sumanarathna (2021)  | Wong; Ge; He (2018); Baek; Ha; Kim (2019); Chen; Lai; Lin (2020); Gunasekara; Sridaran; Rajaratnam (2021)   |
| <b>Validation lack</b>   | <b>Data</b>   |
| Villa et al. (2021); Falorca (2019); Mawed; Hajj (2017); Yang; Bayapu (2020); Love; Matthews (2019); Patacas; Dawood; Kassem (2020); Piselli et al. (2020) ; Xu ;Mumford; Zou (2021) ; Wetzel; Thabet (2018) ; Seghezzi et al. (2021); Farnoli et al. (2019) | Kim; Poirier; Staub-French (2020); Ma et al. (2020); Eskandari; Noorzai (2021); Azizi et al. (2020) ; Xie et al. (2021); Wijekoon; Manewa; Ross (2020); Petri et al. (2021) ; Li et al. (2021); Arslan; Cruz; Ginhac (2019); Vitiello et al. (2019); Yin et al. (2020)  |
| <b>Software</b>  |   |
| Matos et al. (2021); Diao; Shih (2019); Bonci et al. (2019) ; Kazado; Kavgic; Eskicioglu (2019) ; Mirahadi; McCabe; Shahi (2019); Edirisinghe; Woo (2021) ; Mo et al. (2020)   |   |

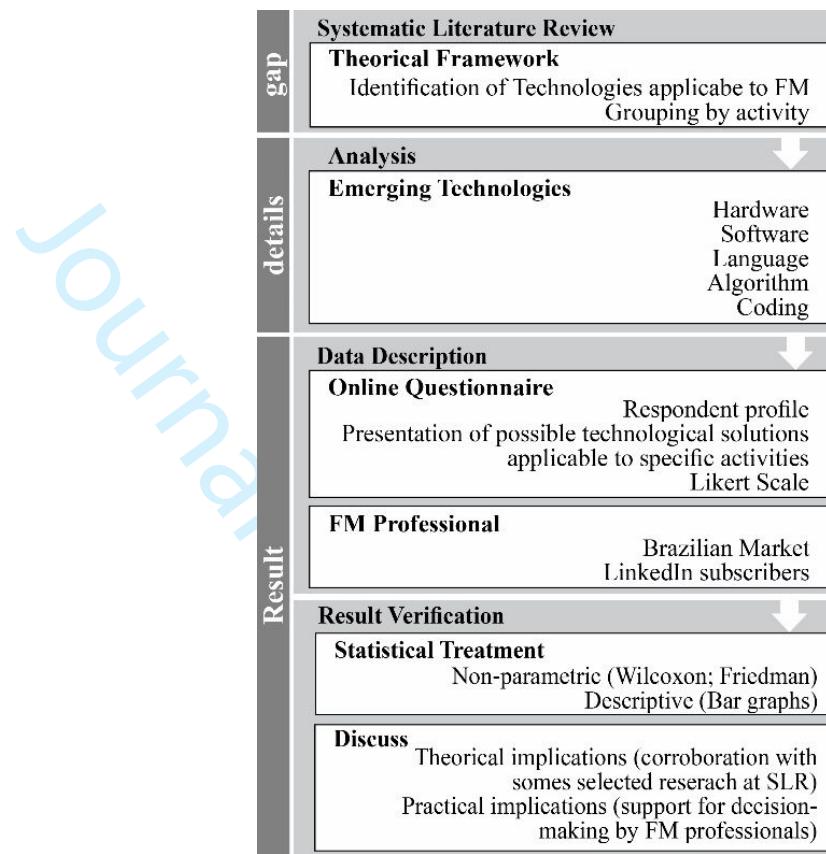
Source: The Authors

The gap common to all previous studies consists of the lack of evidence in the process of selection of the technology(ies) applied to studies among the various existing options and little or no interaction with FM professionals to support the choice of the technology to be adopted to solve the problem.

## 1. Methodology

The research methodology consisted of five steps: (1) a Systematic Literature Review (SLR); (2) an analysis of the details of the technologies; (3) the development of an online questionnaire (survey) based on the SLR results; (4) an application to a sample of Brazilian FM professionals; (5) a statistical treatment; and (6) a discussion of theoretical and practical implications (Figure 3).

Figure 3 – Step-by-step methodology



Source: The Authors

### Conducting an SLR

The study was initiated by the Systematic Review of the Literature (SLR), using the StArt software (Silva et al., 2021). The developed protocol (Figure 4) was inserted into the software to guide the document selection and extraction steps.

Figure 4 – Protocol

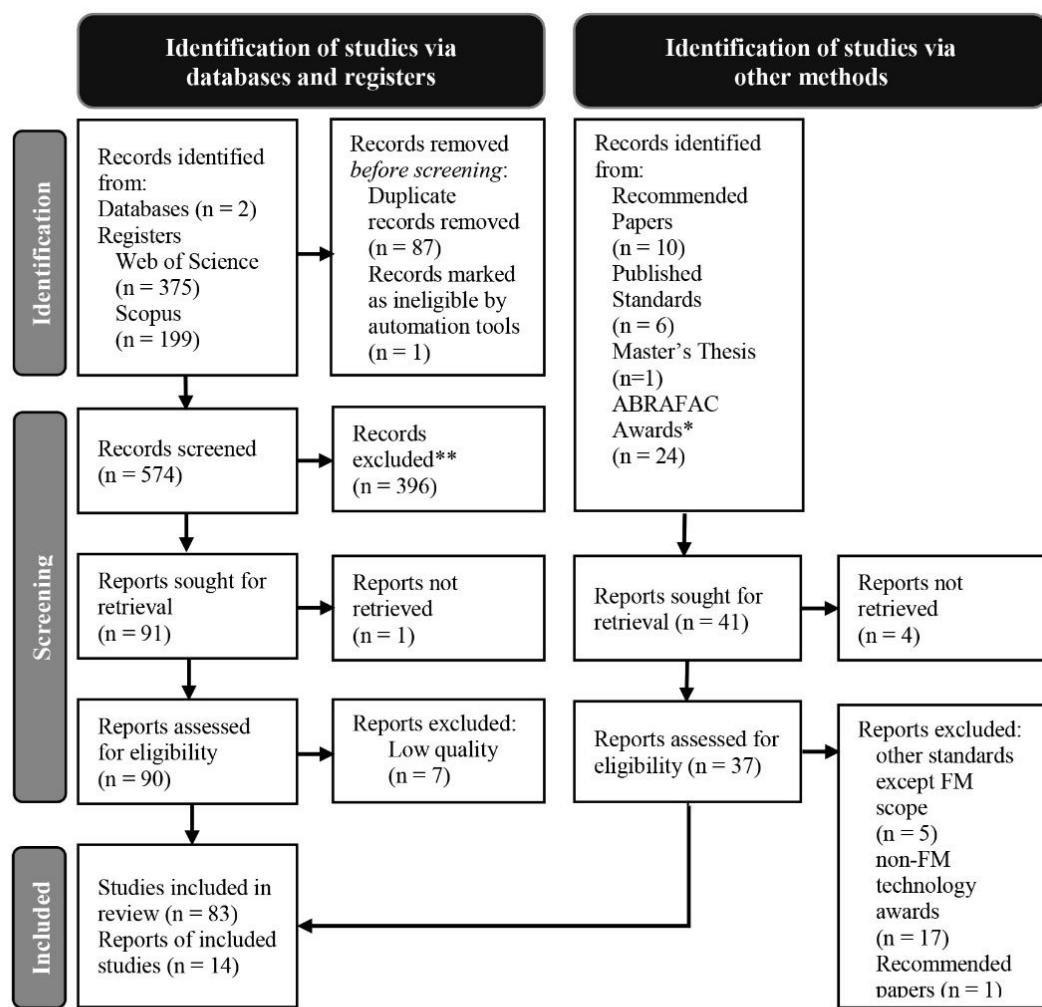
| Protocol  | Study selection criteria (inclusion)  |
|---|---|
| <b>Objective</b><br>Identify emerging Technologies in Facility Management and their practical and theoretical implications.   | Technology applied to FM<br>General usage example<br>Case example<br>Theoretical background   |
| <b>Main question</b><br>What are the emerging Technologies in Facility Management (last 5 years)?   | <b>Study selection criteria (exclusion)</b><br>Technology applied to core business<br>Keywords do not match the topic<br>Metadata na/or full document not accessible<br>Restricted publication (Total or Partial)   |
| <b>Secondary questions</b><br>What methodologies are used?<br>What are the managerial implications?<br>What are the knowledge gaps?   | <b>Definition of study types</b><br>Qualitative and Quantitative  |
| <b>String</b><br>TS= (((Facility* AND Management) AND ((Emerging AND Technology*) OR Big Data OR BIM OR Blockchain OR Photogrammetry OR GIS OR IoT OR Laser Scanning OR Machine Learning OR QR Code OR Augmented Reality OR Virtual Reality OR RFID OR Unmanned Aerial System OR Semantic Web OR WSN))) | <b>Initial selection of studies</b><br>Silva (2020), ISO (2017); Noye; North; Fisk (2018); McArthur et al. (2018); Mawed; Hajj (2017); Tan et al. (2018); Zhan et al. (2019); Gunduz; Isikdag; Basaraner (2017).  |
| <b>Source selection criteria definition</b><br>Digital availability of the article<br>Indexed database<br>Journal articles  | <b>Quality assessment of studies</b><br>papers will be rated: 'very low' (0-2); 'low' (3-4); 'high' (5-6); and 'very high' (7-8). Papers classified as 'very low' and 'low' will be excluded.   |
| <b>Studies language</b><br>English  | <b>Quality form fields</b> * (yes=1; no=0) I **(yes=2; partially=1; no=0)<br>- Is the introduction to the problem clear?*<br>- Is the goal/purpose clear?*<br>- Is the methodology/design clear?*<br>- Are the results clear?*<br>- Does the methodology/design match the purpose?**<br>- Are the findings consistent with the methodology?** |
| <b>Source search methods</b><br>PRISMA: Page <i>et al.</i> (2021)<br>START: Silva <i>et al.</i> (2021)  | <b>Data extraction of form fields</b><br>Author(s) and year<br>Technologies<br>Algorithm<br>Software<br>Hardware<br>Language<br>Coding<br>FM Activity<br>Practical implications<br>Research implications<br>Limitations   |
| <b>Source</b><br>Web of Science<br>Elsevier<br>Mdpi<br>Springer Nature<br>IEEE<br>Emerald Group Publishing  |   |
| <b>Categories</b><br>Civil Engineering<br>Management<br>Construction Building<br>Technology   |   |
| <b>Date range searched</b><br>2017 to 2021  | <b>Results summary</b><br>Theoretical Framework   |

Source: The Authors

In addition to the searches in the databases, the following were added: (1) relevant articles not captured in the systematic search of the two databases consulted; (2) the technical standards of the ISO 41,000 series, dedicated to FM (2017-), recently published; (3) Silva's Master Thesis (2020) – document of origin of this research and guide for the writing of this article; and (4) the winning works of the ABRAFAC (Brazilian Association of Facility Management, Property, and Workplace) award. All these documents were published between 2017 and 2021. Subsequently, four relevant articles were identified and included via 'other methods' (Alshboul *et al.*, 2021; Alshboul; Shehadeh; Hamedat, 2021; Shehadeh *et al.*, 2021; Shehadeh *et al.*, 2022).

A flowchart (Figure 5) was prepared according to the PRISMA Statement to summarize the SLR (Page *et al.*, 2021).

Figure 5 – Flow diagram



\* 2017 does not have information available

\*\*the automation tool START was used and the records were excluded by a human

Source: The Authors

After extracting the data obtained from the SLR, a Theoretical Framework was developed (Figure 6). These data supported the analysis of the details of emerging technologies, and the questions in the online questionnaire (survey), following relevant guidelines presented by Dawson (2020).

Figure 6 – Theoretical Framework

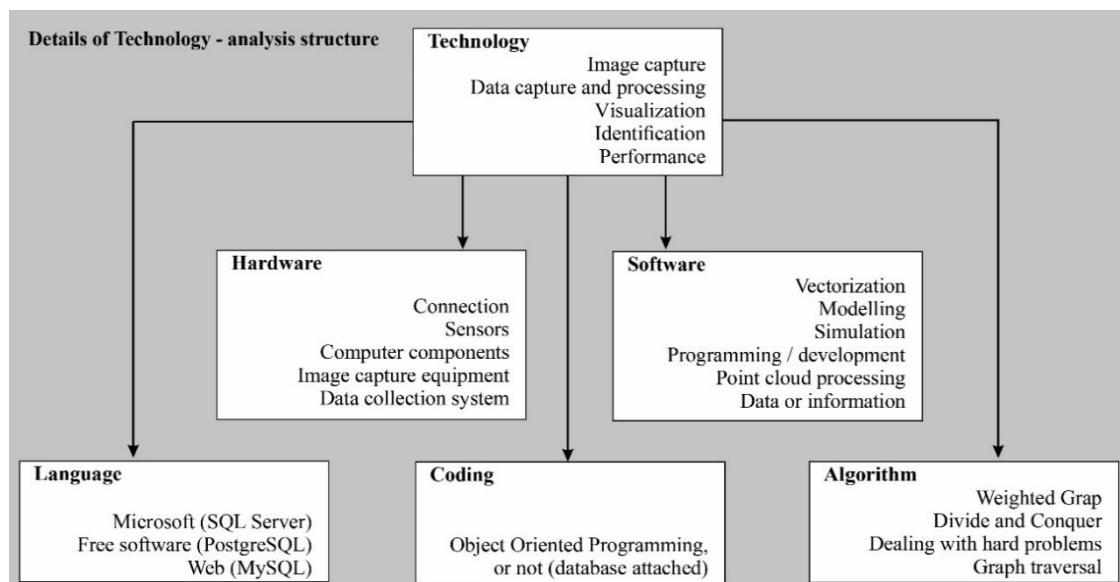
| Equipment and systems management  |  | Equipment and systems management   |  |
|---|--|--|--|
| <b>Structural components</b>  |  | <b>Mechanical / Electrical / Plumbing (MEP) System</b>   |  |
| <b>Condition Assessment</b>   |  | <b>Location of components</b>  |  |
| Amano; Lou; Edwards (2019)<br>Ismail (2021a)<br>Ismail (2021b)<br>Know; Park; Park (2021)<br>Matos <i>et al.</i> (2021)   |  | Wei; Akinci (2019)<br>Wang <i>et al.</i> (2021)  |  |
| <b>Historical Building</b>  |  | <b>Performance monitoring</b>  |  |
| Charlton <i>et al.</i> (2021)   |  | Gerrish <i>et al.</i> (2017)<br>Bonci <i>et al.</i> (2019)<br>Fargnoli <i>et al.</i> (2019)<br>Kazado; Kavgic; Eskicioglu (2019)<br>Yin <i>et al.</i> (2020)<br>Rogage <i>et al.</i> (2020)<br>Xie <i>et al.</i> (2021)  |  |
| <b>Commissioning</b>  |  | <b>Equipment</b>   |  |
| Noye; North; Fisk (2018)<br>Kim; Poirier; Staub-French (2020)   |  | <b>Selection</b>   |  |
| <b>Maintenance stages / work schedule</b>   |  | Alshboul <i>et al.</i> (2021)<br>Shehadeh <i>et al.</i> (2021)<br>Shehadeh <i>et al.</i> (2022)  |  |
| <b>Predictive maintenance</b>   |  | <b>Building automation and information management</b>  |  |
| Cheng <i>et al.</i> (2020)<br>Lu <i>et al.</i> (2020)<br>Assaf; Sour (2021)<br>Villa <i>et al.</i> (2021)<br>Eskandari; Noorzai (2021)<br>Valinejadshoubi; Moselhi; Bagchi (2021) |  | <b>Up-to-date information</b>  |  |
| <b>Preventive maintenance</b>   |  | Yang; Bayapu (2020)  |  |
| McArthur <i>et al.</i> (2018)<br>Falorca (2019)<br>Fargnoli <i>et al.</i> (2019)  |  | <b>Control of comfort parameters</b>   |  |
| <b>Useful life</b>  |  | Schibuola; Scarpa; Tambani (2018)<br>Medina (2020)<br>Alavi <i>et al.</i> (2021)<br>Valinejadshoubi <i>et al.</i> (2021)   |  |
| <b>Work order</b>   |  | <b>Information management</b>  |  |
| Chen <i>et al.</i> (2018)<br>Bouabdallaoui <i>et al.</i> (2020)   |  | Peng <i>et al.</i> (2017)<br>Kim <i>et al.</i> (2018)<br>Halmetoja (2019)<br>Kock; Hansen; Jacobsen (2019)<br>Love; Matthews (2019)<br>Sadeghi <i>et al.</i> (2019)<br>Quin <i>et al.</i> (2020)<br>Patacas; Dawood; Kassem (2020)<br>Wijekoon; Manewa; Ross (2020)<br>Dahanayake; Sumanarathna (2021) |  |
| <b>Equipment inventory / asset information</b>  |  | <b>Electricity/gas/oil/solar energy/geothermal</b>   |  |
| Liu; Scipel (2018)<br>Tan <i>et al.</i> (2018)<br>Wong; Ge; He (2018)<br>Diao; Shih (2019)<br>Zhan <i>et al.</i> (2019)   |  | <b>Energy consumption</b>  |  |
| <b>Equipment availability</b>   |  | Akil <i>et al.</i> (2019)<br>Ferrández-Pastor <i>et al.</i> (2020)   |  |
| <b>Space planning / renovations</b>   |  | <b>Energy analysis / energy efficiency</b>   |  |
| Azizi <i>et al.</i> (2020)<br>Mo <i>et al.</i> (2020)<br>Mohamed; Abdallah; Mazouk (2020)<br>Wen; Tang; Ho (2021)   |  | McGlinn <i>et al.</i> (2017)<br>Piselli <i>et al.</i> (2020)<br>Petri <i>et al.</i> (2021)<br>Xu; Mumford; Zou (2021)  |  |
| <b>Security and surveillance</b>  |  | <b>Water</b>   |  |
| <b>Emergency evacuation</b>   |  | <b>Water consumption</b>   |  |
| Gunduz; Isikdag; Basaraner (2017)<br>Tan <i>et al.</i> (2018)<br>Mirahidi; McCabe; Shahi (2019)   |  | Akil <i>et al.</i> (2019)  |  |
| <b>Disaster prevention</b>  |  | <b>Safety Management</b>   |  |
| Cheng <i>et al.</i> (2017)<br>Vandecasteele; Merci; Verstockt (2017)<br>Vitiello <i>et al.</i> (2019)<br>Jung; Cha; Jiang (2020)<br>Nettis; Saponaro; Nanna (2020)                |  | <b>Occupational health and safety</b>  |  |
| <b>Round</b>  |  | Wetzel; Thabet (2018)<br>Pärn <i>et al.</i> (2019)<br>Tan <i>et al.</i> (2019)<br>Li <i>et al.</i> (2021)<br>Chen; Lai; Kin (2020)   |  |
| <b>Indoor motion control</b>  |  | <b>Specific Services for users</b>   |  |
| Arslan; Cruz; Ginhac (2019)<br>Back; Ha; Kim (2019)   |  | <b>Post-Occupancy Evaluation</b>   |  |
|   |  | Carreira <i>et al.</i> (2018)<br>Edirisinghe; Woo (2021)<br>Seghezzi <i>et al.</i> (2021)  |  |
| <b>Service management</b>   |  | <b>Service Providers</b>   |  |
|   |  | <b>Contracts</b>   |  |
|   |  | Gunasekara; Sridarran; Rajaratnam (2021)   |  |
|   |  | <b>Staff Training</b>  |  |
|   |  | Gammari; Hammad (2019)   |  |

Source: Adapted from Silva (2020).

### Analysis structure of the details of technologies

From the included articles, we analyzed the details of the technologies applied to the studies (i.e., hardware, software, language, coding, and algorithm) (Figure 7). Skiena (2020) classification was used for the algorithms.

Figure 7 – Structure of the analysis method of technological details



Source: The Authors

#### Development of an online questionnaire

The technologies applied to FM activities, found from the conduction of the SLR, were fundamental for the development of the online questionnaire, whose questions evidenced the technologies investigated by specific FM activity, according to the theoretical framework (Figure 6). The practical aspects followed the relevant guidelines presented by Dawson (2020) (Figure 8).

This research instrument contains technology options to verify which ones would be more relevant for implementation in different FM activities. The five-point Likert scale was used: '1' - less relevant; and '5' - more relevant. The respondent also had the option I don't know / I don't want to give an opinion'.

Figure 8 – Practicalities

| Practicalities  | Questionnaire adaptive   |
|---|--|
| <b>Questionnaire design tools</b><br>Google forms   | After completing the profile, the questionnaire presents the questions that are directly related to the respondent's FM activities sector  |
| <b>Relevance to respondents</b><br>Questions about professional activities  |  |
| <b>Instructions straightforward</b><br>Provision of the Informed Consent Form – ICF (research objective, estimated completion time – 15 minutes, anonymity, risk – possible tiredness, question clarification – corresponding author email) | <b>Piloted (tested) questionnaire</b><br>The questionnaire was previously tested anonymously with three FM professionals, noting the estimated time of 15 minutes for completion and making minor adjustments to make the questions more legible |
|   | <b>Data analysis software, visualization tools, and methods of dissemination</b><br>Spreadsheet (Excel), SPSS version 25   |

Source: The authors

#### Brazilian FM professionals

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3 Brazilian FM professionals were invited to participate in the survey via LinkedIn  
4 (www.linkedin.com). The Informed Consent Form (ICF) and the link to access the online  
5 questionnaire were sent to each. Only the professionals who agreed to participate in the research  
6 were computed by complying with the ICF.  
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#### 9 *Statistical treatment*

10 The statistical treatment consisted of hypothesis tests: ' $H_0$ ' - there is no different relevance  
11 between the technologies applicable to the specific FM activity, and ' $H_1$ ' - There is a difference  
12 in the perception of relevance between the technologies presented for each specific FM activity.  
13 The non-parametric statistical methods applied were Friedman (1937) and Wilcoxon (1945).  
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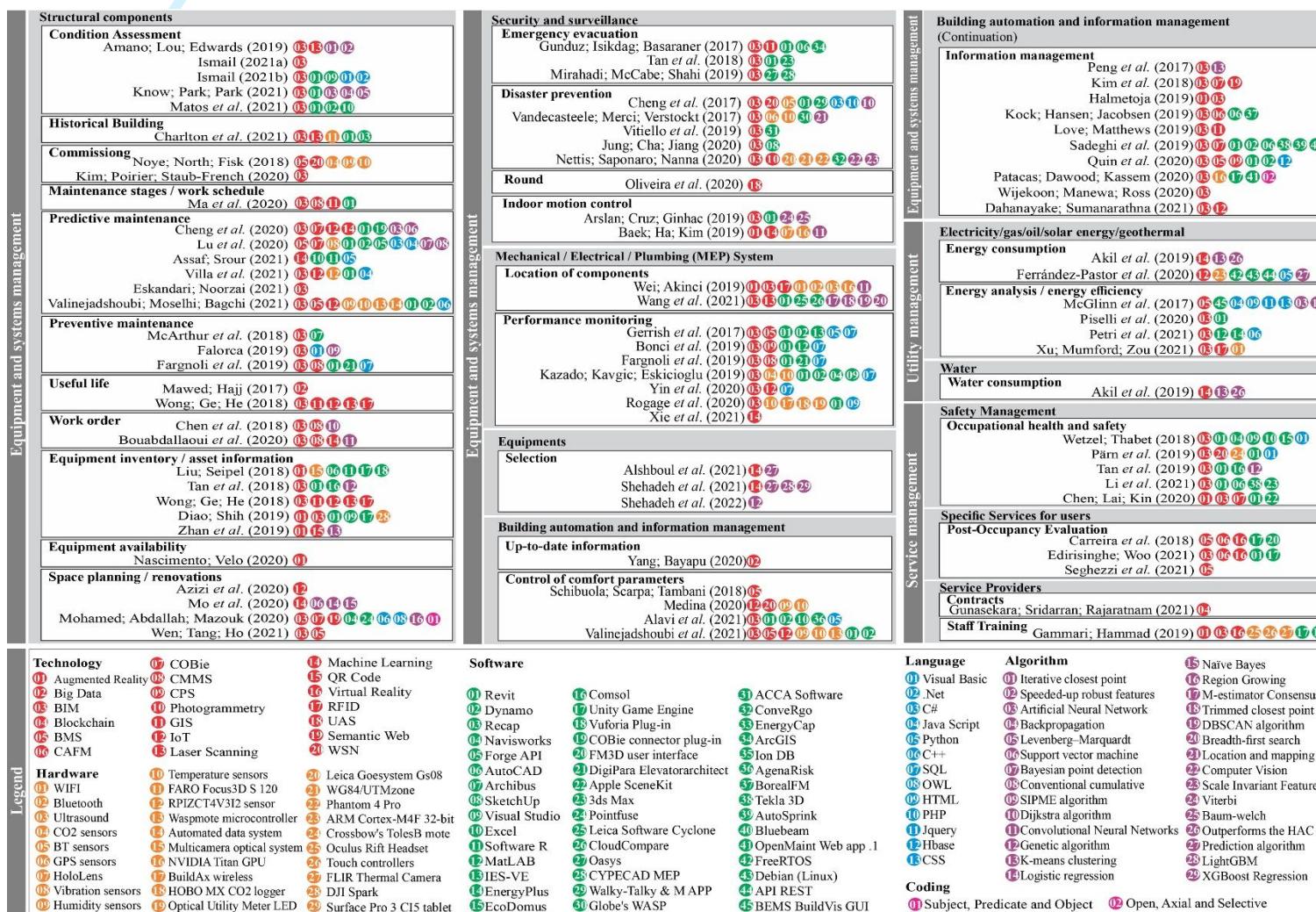
#### 16 *Discussion*

17 The discussion involved the theoretical and practical implications resulting from the survey  
18 to corroborate previous research – selected through the SLR and the support for decision-  
19 making by FM professionals.  
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### 22 **3. Emerging Technologies**

23 There is a profusion of emerging technologies (ETs) applicable to FM (Figure 9) and  
24 investigated by academics worldwide. Behind each technology, there are different components  
25 to be acquired and/or manipulated: (1) software; (2) hardware; (3) programming language); (4)  
26 algorithms; and (5) coding. The theoretical framework allowed for the disclosure of the scope  
27 and complexity of each of these ETs.  
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Figure 9 - Details of technologies applied to FM



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3 Each technology offers different solutions, and the Facility Manager is responsible for  
4 analyzing the options for choosing the one that will best meet their needs. Laser Scanning,  
5 Photogrammetry, and Unmanned Aircraft System (UAS) have the potential to perform image  
6 capture. Whereas Blockchain, Building Management System (BMS) / Building Automation  
7 System (BAS), Big Data, Machine Learning, Building Information Modelling (BIM), and  
8 Geographic Information System (GIS) were adopted for data capture and processing.  
9 Augmented Reality, Virtual Reality, BIM, GIS, Computer-aided facility management (CAFM),  
10 and Construction Operations Building Information Exchange (COBie) were used for viewing.  
11 In the case of identification, Radio Frequency Identification (RFID), and Quick Response Code  
12 (QR Code) were applied. Whereas for performance monitoring and control, BMS/BAS, Cyber-  
13 Physical Systems (CPS), Internet of Things (IoT), and Wireless Sensor Network (WSN) were  
14 adopted.  
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17 Due to the profusion of technologies and specific needs to be met, different hardware was  
18 used. For wireless connection of devices, the use of equipment for Wi-Fi and Bluetooth is  
19 evidenced. Sensors were also applied, such as CO<sub>2</sub>, BT, GPS, Vibration, Humidity,  
20 Temperature, RPIZCT4V3I2, Crossbow's Toles B motto. Specifically for user interaction, the  
21 HoloLens, Oculus Rift Headset + Touch controllers, Surface Pro 3 CI5, Tablet HOBO MX CO<sub>2</sub>  
22 logger were used as display equipment. Components such as Nvidia Titan GPU, Waspmove  
23 microcontroller, BuildAx Wireless, and ARM Cortex-M4F 32-bit were also used to upgrade  
24 computers. For image capture, the use of FATO Focus 3D S 120, Multicamera optical system,  
25 Phantom 4 PROF, FLIR Thermal Camera, and DJI Spark equipment is evidenced. Finally, the  
26 Automated data System, Optical Utility meter LED, Leica Geosystem Gs08, and  
27 WG84/UTMzone were adopted as data collection system.  
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30 Regarding software, the adoption of AutoCAD for vectorization, and REVIT, ReCap,  
31 SketchUp, MatLAB, IES-VE, COMSOL, CYPECAD MEP, Tekla 3D, AutoSprink, and 3D  
32 Max was observed. In computational simulation cases, REVIT, MatLAB, IES-VE,  
33 EnergyPLUS, COMSOL, DigiPara Elevatorarchitet, Oasys, CYPECAD MEP, and AgenaRisk  
34 were used. Whereas for data/information management, REVIT, Navisworks, Forge API, Excel,  
35 Ecodomus, COBie connector plug-in, FM3D user interface, Globe's WASP, ACCA Software,  
36 EnergyCap, Bluebeam, OpenMaint, BEMS BuidVis GUI, and ArcGIS were used. Specific  
37 software was used for cloud processing points such as Leica Software Cyclone, Pointfuse, and  
38 CloudCompare. In cases that required programming and/or application development, Dynamo,  
39 Excel, Software R, Visual Studio, MatLAB, Unity Game Engine, Vuforia, Debian, FreeRTOS,  
40 API REST, and Apple SceneKit were used.  
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43 On the programming language, we found evidence of the use of: Visual Basic, .Net, and C#  
44 with the SQL Server database (Microsoft); Java Script, Python, and C++ with the PostgreSQL  
45 (free software) database; and HTML, PHP, OWL, Jquery, CSS with the MySQL (Web)  
46 database. Regarding coding, object-oriented programming was used with Subject, Predictive  
47 and Object, and Open, Axial and Selective. Among the many algorithms that exist to perform  
48 tasks, those based on Skiena (2020), Dijkstra's Algorithm – Weighted Graph, Convolutional –  
49 Divide and Conquer, Genetic algorithm – Dealing with hard problems, and Breadth-First Search  
50 – Graph Traversal were evidenced.  
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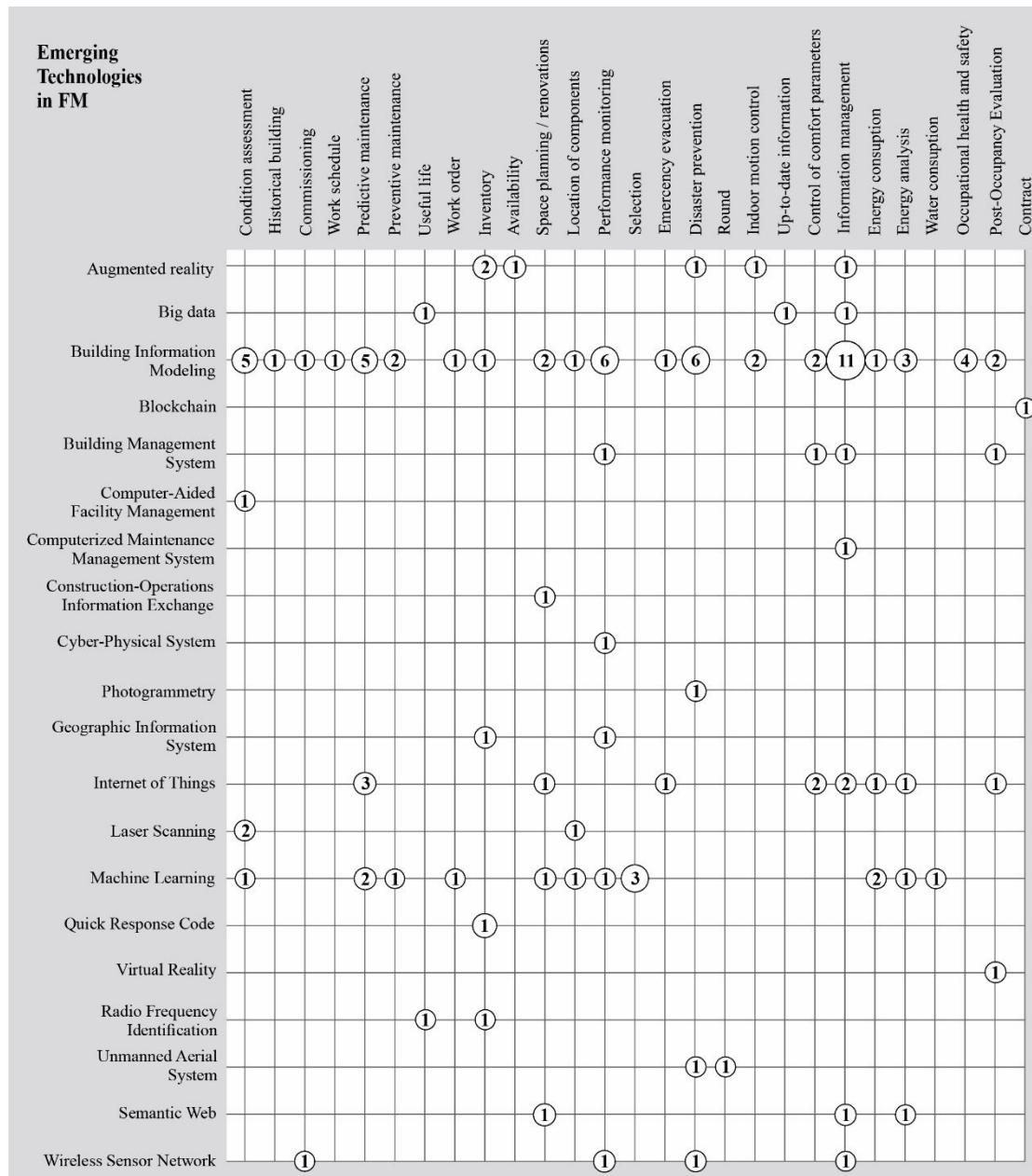
## 53 4. Results 54

### 55 4.1. Data description 56

57 The theoretical framework, resulting from the conduct of the SLR, was used to prepare  
58 questions about the relevance of each technology applicable to different FM activities in the  
59  
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Brazilian case, as shown in Figure 10. Thus, the respondent focused on evaluating the application previously investigated for each specific activity.

Figure 10 – Summary of technologies applicable to FM activities



Source: The Authors

The online questionnaire, as mentioned above, was sent to FM professionals working in Brazil and registered on LinkedIn.

#### 4.2. Result verification

One hundred professionals working in FM in Brazil ( $n = 100$ ) answered the online questionnaire. The predominant profile was men with an MBA or a Lato Sensu postgraduate degree, residing in the state of São Paulo and working in the corporate sector (Figure 11).

Figure 11 – General profile of respondents

| Profile       |  | Area                |  | State               |  |
|---------------|--|---------------------|--|---------------------|--|
| <b>Gender</b> |  | Corporate n=47      |  | São Paulo n=53      |  |
| Male n=70     |  | Industrial n=13     |  | Rio de Janeiro n=33 |  |
| Female n=30   |  | Mall/Retail n=12    |  | Minas Gerais n= 6   |  |
|               |  | Educational n= 8    |  | Paraná n= 3         |  |
|               |  | Healthcare n= 7     |  | Espirito Santo n= 1 |  |
|               |  | Consulting n= 4     |  | Goiás n= 1          |  |
|               |  | Technology n= 3     |  | Bahia n= 1          |  |
|               |  | Energy/Oil&Gas n= 3 |  | Piaui n= 1          |  |
|               |  | Banking n= 2        |  | Amazonas n= 1       |  |
|               |  | Hotel n= 1          |  | Other n= 0          |  |

Source: The Authors

Hypothesis testing was applied to various FM activities. The inclusion criterion was to have at least two technology options for the same activity (identified in the SLR) and at least thirty-two respondents (n <32). Thus, six activities were classified for the inferential statistical test.

#### Statistical Treatment

The commissioning, preventive maintenance, work order emission/control activities, and monitoring of the useful life of the equipment presented two technology options, while emergency evacuation and equipment inventory/asset information activities presented three or more options. Thus, for a correct application of non-parametric statistics, the Wilcoxon method (1945) was used for activities with two options and the Friedman method (1937) for activities with three or more options (Table I).

Table I - Summary of statistical treatment

| input data                            |            |      |          | rank    |         |         | mid-ranks |      | rank-sum |        | test    |         |            |       |  |  |  |  |  |  |
|---------------------------------------|------------|------|----------|---------|---------|---------|-----------|------|----------|--------|---------|---------|------------|-------|--|--|--|--|--|--|
| activity                              | ample size | ETs  | method   | -       | +       | draws   | -         | +    | -        | +      | z-score | p-value | Chi-square | gl    |  |  |  |  |  |  |
| commissioning                         | 42         | BIM  | Wilcoxon | WSN<BIM | WSN>BIM | WSN=BIM | 10.08     | 9.21 | 60.50    | 110.50 | -1.140  | 0.254   | N/A        | N/A   |  |  |  |  |  |  |
|                                       |            | WSN  |          | 6       | 12      | 24      |           |      |          |        |         |         |            |       |  |  |  |  |  |  |
| emergency evacuation                  | 32         | BIM  | Friedman | N/A     | N/A     | N/A     | 2.11      |      | N/A      | N/A    | N/A     | 0.297   | 2.431      | 2     |  |  |  |  |  |  |
|                                       |            | GIS  |          |         |         |         | 1.84      |      |          |        |         |         |            |       |  |  |  |  |  |  |
| equipment inventory/asset information | 74         | IoT  | Friedman | N/A     | N/A     | N/A     | 2.05      |      |          |        |         |         |            |       |  |  |  |  |  |  |
|                                       |            | BIM  |          |         |         |         | 3.68      |      | N/A      | N/A    | N/A     | 0.000   | 36.813     | 4     |  |  |  |  |  |  |
|                                       |            | GIS  |          |         |         |         | 2.55      |      |          |        |         |         |            |       |  |  |  |  |  |  |
|                                       |            | QR   |          |         |         |         | 2.91      |      |          |        |         |         |            |       |  |  |  |  |  |  |
|                                       |            | AR   |          |         |         |         | 2.82      |      |          |        |         |         |            |       |  |  |  |  |  |  |
| preventive maintenance                | 42         | RFID | Wilcoxon | ML<BIM  | ML>BIM  | ML=BIM  | 3.03      |      |          |        |         |         |            |       |  |  |  |  |  |  |
|                                       |            | BIM  |          |         |         |         | 3.68      |      |          |        |         |         |            |       |  |  |  |  |  |  |
|                                       |            | ML   |          |         |         |         | 2.55      |      |          |        |         |         |            |       |  |  |  |  |  |  |
| work order                            | 68         | BIM  | Wilcoxon | ML<BIM  |         | ML>BIM  | ML=BIM    |      | 8.23     | 13.68  | 90.50   | 62.50   | -0.710     | 0.478 |  |  |  |  |  |  |
|                                       |            | ML   |          | 11      | 6       | 51      | 2.91      |      |          |        |         |         |            |       |  |  |  |  |  |  |
| useful life                           | 42         | BD   | Wilcoxon | RFID<BD |         | RFID>BD | RFID=BD   |      | 9.06     | 8.00   | 145.00  | 8.00    | -3.531     | 0.000 |  |  |  |  |  |  |
|                                       |            | RFID |          | 16      | 1       | 25      | 3.03      |      |          |        |         |         |            |       |  |  |  |  |  |  |

- : Negative, + : Positive; N/A : not apply; z-score : test statistic value; p-value : significance; and gl : degree of freedom

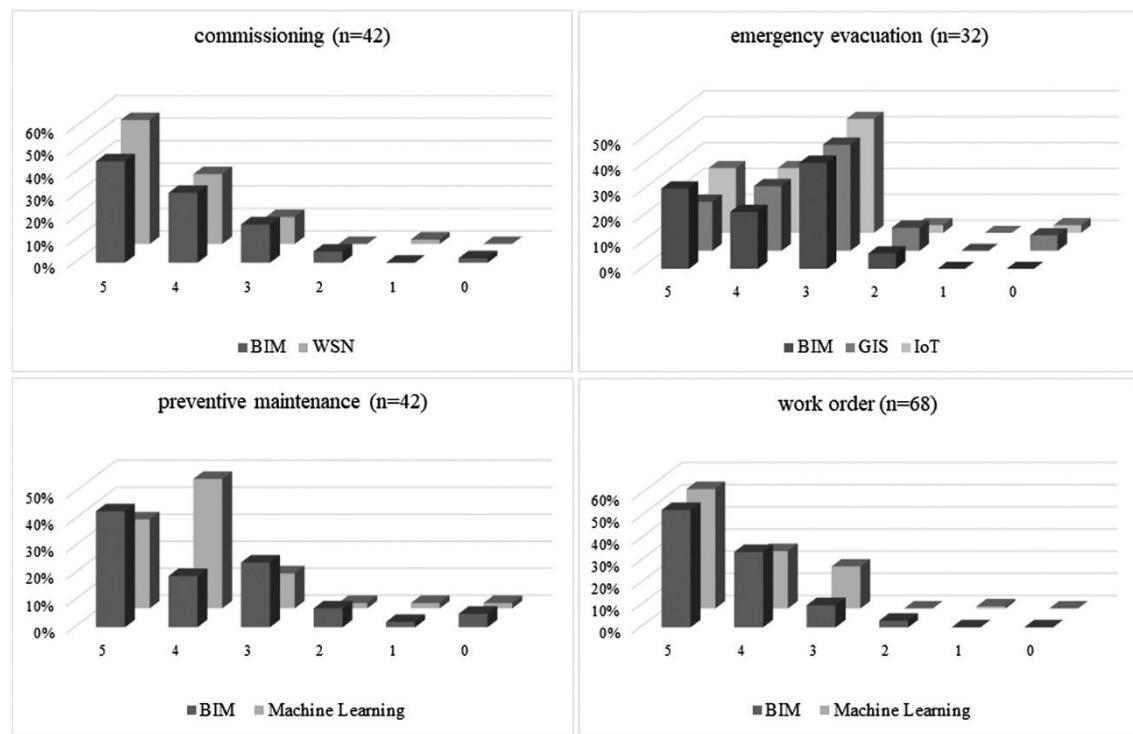
Source: The Authors

The equipment inventory/asset information and useful life activities presented a significance probability equal to zero (p-value = 0.000). In other words, below the maximum value assigned for significance (p <0.05). Thus, the null hypothesis ( $H_0$ ) is rejected, and one technology is assigned a higher level of relevance than the others. As noted in: (1) BIM (average rating = 3.68) in the activity related to equipment inventory/asset information; and (2) Big Data (BD) (sum of negative position = 145.00) for the activity related to useful life.

For activities with acceptance of the null hypothesis ( $H_0$ ), an analysis was proposed using descriptive statistics, through the MODE presented in bar graphs (Figure 12): (1) commissioning - BIM and WSN technologies are applicable, with WSN having a higher percentage frequency and MODE in item '5'; (2) emergency evacuation BIM, GIS, and IoT technologies are applicable, and IoT has a higher frequency of percentage and MODE in item '3'; (3) preventive maintenance - BIM and ML technologies are applicable, with BIM having the highest percentage of frequency and MODE in item '4'; and (4) WO - BIM and ML

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3 technologies are applicable, with BIM having higher percentage frequency and MODE in item'  
4 5'.  
5

6 Figure 12 - Bar graphs with technologies applicable to activities  
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Source: The Authors

### Discussion

The organizational function of Facility Management encompasses a complex and diverse set of activities that need process improvements for (1) data collection, analysis, and transfer, (2) the workflow, and (3) prediction and monitoring. Emerging technologies have the potential to support diverse FM activities. However, new knowledge and investment are needed to be implemented appropriately, generating a positive impact on the parties involved (facility managers, owners, users, and service providers).

Conducting the SLR was of paramount importance to identify, with scientific rigor, emerging technologies applicable to different FM activities, allowing the disclosure of their contributions and limitations of the processes of implementation and operation of ETs in FM. This research identified 28 FM activities and 119 technological applications (Figure 10). BIM was investigated in 59 cases (50%), Machine Learning in 15 cases (13%), and IoT in 12 cases (10%). There may even be an integration between them, as investigated by Cheng *et al.* (2020), to predict the future condition of the MEP components.

It is noteworthy that behind each technology, there are different software, hardware, languages, algorithms, and coding necessary to customize the technology to the specific activity. This makes the implementation and operation of ET even more complex.

Mainly in developing countries, such as Brazil, the search for specific solutions demonstrates the initial stage of maturation of technological applications in FM, as can be seen in the awarded professional works: (1) Nascimento and Veloso (2020) – presentation of videos of operation and/or handling of equipment through Augmented Reality; (2) Oliveira *et al.*

(2020) – use of drones for routine inspection; and (3) Medina (2020) - monitoring and control of HVAC equipment by IoT.

This fact motivated performing a survey with Brazilian FM professionals to verify which ETs would meet the latent needs of professional practice. The low participation of respondents allowed us to give statistical treatment to the technological options applicable to only six FM activities identified in the SLR (Figure 13).

Figure 13 – Analysis of the alternatives

|    |                                       |         |                                   | descriptive                                    | inferential   |
|----|---------------------------------------|---------|-----------------------------------|--|---------------|
| 14 | Commissioning                         | Options | Reference                         | Type of technology                             | MODE          |
| 15 |                                       | BIM     | Kim; Poirier; Staub-French (2020) | Data capture and processing, and visualization | 5 (< 40%)     |
| 16 |                                       | WSN     | Noye; North; Fisk (2018)          | Performance                                    | 5 (> 50%)     |
| 17 | Emergency evacuation                  | Options | Reference                         | Type of technology                             | MODE          |
| 18 |                                       | BIM     | Mirahadi; McCabe; Shahi (2019)    | Data capture and processing, and visualization | 3 (>30%)      |
| 19 |                                       | GIS     | Gunduz; Isikdag; Basaraner (2017) | Data capture and processing, and visualization | 3 (>30%)      |
| 20 |                                       | IoT     | Wong; Ge; He (2018)               | Performance                                    | 3 (>40%)      |
| 21 | Equipment inventory/asset information | Options | Reference                         | Type of technology                             | p-value rank  |
| 22 |                                       | BIM     | Diao; Shih (2019)                 | Data capture and processing, and visualization | < 0.05 3.68   |
| 23 |                                       | GIS     | Tan et al. (2018)                 | Data capture and processing, and visualization | < 0.05 2.55   |
| 24 |                                       | QR      | Zhan (2019)                       | Identification                                 | < 0.05 2.91   |
| 25 | Preventive maintenance                | Options | Reference                         | Type of technology                             | MODE          |
| 26 |                                       | BIM     | Falorca (2019)                    | Data capture and processing, and visualization | 5 (< 40%)     |
| 27 |                                       | ML      | McArthur et al. (2018)            | Data capture and processing                    | 4 (> 40%)     |
| 28 | Work Order                            | Options | Reference                         | Type of technology                             | MODE          |
| 29 |                                       | BIM     | Chen et al. (2018)                | Data capture and processing, and visualization | 5 (< 50%)     |
| 30 |                                       | ML      | McArthur et al. (2018)            | Data capture and processing                    | 5 (> 50%)     |
| 31 | Useful Life                           | Options | Reference                         | Type of technology                             | p-value rank  |
| 32 |                                       | BD      | Mawed; Hajj (2017)                | Data capture and processing                    | < 0.05 145.00 |
| 33 |                                       | RFID    | Wong; Ge; He (2018)               | Identification                                 | < 0.05 8.00   |

Source: The Authors

The related works, developed by Diao; Shih and Mawed (2019); Hajj (2017), are validated by using statistical treatment inferential from the survey applied to Brazilian FM professionals. Thus, they highlight the process of replication and improvement of the proposed methods and instruments. The studies of Wong, Ge, He (2018); Falorca (2019); and McArthur et al. (2018), show more relevant trends than the others since the analysis was only possible by MODE.

BIM is initially perceived as more relevant for preventive maintenance activities, issuance, and control of WOs and equipment inventory/asset information. This corroborates research on the application of BIM as support to (1) improve the management of elevator maintenance operations in a building (Farnoli et al., 2019), (2) automatically program and generate maintenance WOs (Chen et al., 2018), and (3) troubleshooting and operational efficiency of MEP maintenance (Diao; Shih, 2019).

Big Data is perceived as more relevant to Useful Life activities, corroborating the case study developed to identify operational complexities using a dataset and identify KPIs requiring monitoring in the Balanced Scorecard (Mawed; Hajj, 2017). This shows Big Data and BIM and the need for tools that help in the processing and recording data in the medium and long term.

However, WSN was perceived as more relevant to support commissioning activities. This corroborates the Arduino-based prototype for measurements needed to meet the PO-Cx (Noye; North; Fisk, 2018). For emergency evacuation activities, the application of IoT was more frequent, which is in line with the survey of seven real-time positioning systems (Wong; Ge; He, 2018). Both technological applications have the function of operating the devices in an automated way, demonstrating the need for tools that help immediate response-requiring activities.

The options adopted by FM professionals are directed to the response of performance in use at a specific time (i.e., commissioning and emergency evacuation) and to the monitoring and control of daily activities by using technological solutions that involve data capture and processing (i.e., inventory of equipment/asset information, preventive maintenance, Service Order, and service life).

Note the usefulness of the technological applications investigated in the real world since such implementations would assist Facility Managers in scheduled activities and eventualities. Such technological applications make responses to demands more agile and reliable. The importance of the process of selecting emerging technology(ies) to meet previously identified needs is again worth emphasizing.

In addition, the process of selecting and implementing emerging technologies alongside Facility Management activities can positively impact organizations in the search for competitiveness in the market in which they operate and contribute to meeting the Sustainable Development Goals (SDGs) (UN, 2022), mainly for SDGs 9 – Industry, innovation and infrastructure, SDGs 12 – Responsible consumption and production, and 16 – Peace, justice and strong institutions.

The validation of the applications of technologies in FM activities recommends the following future work focused on the Brazilian context: (1) Maturation of the solution development stage (Farnoli *et al.*, 2019); (2) Improvement of the solution to allow the generation of Work Orders for several maintenance teams (Chen *et al.*, 2018); (3) Proposing a solution to mitigate application drift (Diao; Shih, 2019); (4) Instruments to streamline decision-making regarding the assessment of technology by companies (Mawed; Hajj, 2017); (5) Expansion of the use and analysis of data from specific sensors for different building systems (Noye; North; Fisk, 2018); and (6) Exploration of empirical validations and instantiations in case studies to validate findings from text review and mining (Gunduz; Isikdag; Basaraner, 2017).

The limitation of the research focuses on: (1) selecting only two databases for surveying recent publications (methodology); (2) small sample of professionals surveyed (results); (3) non-parametric inferential statistical treatment due to the small sample size (evaluation).

## 5. Conclusion

The application of emerging technologies in the continuous improvement process in FM has excellent potential and impact on the organization and people. However, for a better allocation of human and financial capital, a thorough study must be carried out to verify the specificities of the activity(ies) and the technological resources (software, hardware, programming language, application/development of algorithms/models, and coding) that will be needed to meet the demands, mainly in developing countries like Brazil.

The WSN, IoT, BIM, and Big Data are the FM ETs with the greatest optimization potential in the performance of FM activities, considering the technological competencies of Brazilian FM professionals that answered the survey, from the exploration of previous studies on technological application in different FM activities.

The suggested framework could support managers in selecting and implementing emerging technologies with FM activities.

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# Journal of Facilities Management

| <b>Contributions</b>   |  | <b>Applicability of technologies</b>   |
|--|--|--|
| <b>Data transfer</b>   |  | Lu et al. (2020); Valinejadshoubi; Mosehli; Bagchi (2021); Wong; Ge; He (2018); Liu; Seipel (2018); Zhan et al. (2019); Mohamed; Abdallah; Marzouk (2020); Wang et al. (2021); Kazado; Kavgic; Eskicioglu (2019); Xie et al. (2021); Gunduz; Isikdag; Basaraner (2017); Vandecasteele; Merci; Verstoekt (2017); Kim et al. (2018); Koch; Hansen; Jacobsen (2019); Love; Matthews (2019); Sadeghi et al. (2019); Patacas; Dawood; Kassem (2020); Wijekoon; Manewa; Ross (2020); Dahanayake; Sumanarathna (2021); Ferrández-Pastor et al. (2020); Ferrández-Pastor et al. (2020); Gunasekara; Sridarran; Rajaratnam (2021) |
| <b>Workflow</b>  |  |  |
| Charlton et al. (2021); Assaf; Srour (2021); Bouabdallaoui et al. (2020); Diaò; Shih (2019); Wen; Tang; Ho (2021); Ammari; Hammad (2019); Nascimento; Vélo (2020); Mo et al. (2020)  |  |  |
| <b>Prediction</b>  |  |  |
| Cheng et al. (2020); Eskandari; Noorzai (2021); Peng et al. (2017); Alshboul et al. (2021); Shehadeh et al. (2021)   |  |  |
| <b>Monitoring</b>  |  | <b>Data collection and analysis</b>  |
| Ismail (2021a, 2021b); Kwon; Park; Park (2021); McArthur et al. (2018); Fargnoli et al. (2019); Gerrish et al. (2017); Bonci et al. (2019); Rogage et al. (2020); Mirahadi; McCabe; Shahi (2019); Vitiello et al. (2019); Oliveira et al. (2020); Schibuola; Scarpa; Tambani (2018); Medina (2020); Valinejadshoubi et al. (2021); Quinn et al. (2020); Piselli et al. (2020); Edirisinghe; Woo (2021); Seghezzi et al. (2021); Noye; North; Fisk (2018) |  | Matos et al. (2021); Villa et al. (2021); Falorca (2019); Chen et al. (2018); Azizi et al. (2020); Wei; Akinci (2019); Yin et al., (2020); Cheng et al. (2017); Nettis; Saponaro; Nanna (2020); Arslna; Cruz; Ginhac (2019); Halmetoja (2019); Akil et al. (2019); McGlinn et al. (2017); Petri et al. (2021); Xu; Mumford; Zou (2021); Pärn et al. (2019); Tan et al. (2019); Li et al. (2021); Chen; Lai; Lin (2020); Shehadeh et al. (2022)   |

Figure 1 – Summary of main contributions from previous research

297x150mm (300 x 300 DPI)

| <b>Limitations</b>             |   |
|--------------------------------|---|
| <b>Small sample</b>            | Ismail (2021a, 2021b); Lu et al. (2020) ; Rogage et al. (2020); McGlinn et al. (2017) ; Medina (2020); Nascimento; Velo (2020)  |
| <b>Tests/cases</b>             | Cheng et al. (2017) ; Kim et al. (2018); Koch; Hansen; Jacobsen (2019)  |
| <b>Visualization</b>           | Amano; Lou; Edwards (2019); Liu; Seipel (2018); Zhan et al. (2019); Wang et al. (2021); Ammari; Hammam (2019)   |
| <b>Literature</b>              | Gunduz; Isikdag; Basaraner (2017); Vandecasteele; Merci; Verstockt (2017); Mohamed; Abdallah; Marzouk (2020); Dahanayake; Sumanarathna (2021)   |
| <b>Validation lack</b>         | Villa et al. (2021); Falorca (2019); Mawed; Hajj (2017); Yang; Bayapu (2020); Love; Matthews (2019); Patacas; Dawood; Kassem (2020); Piselli et al. (2020) ; Xu ;Mumford; Zou (2021) ; Wetzel; Thabet (2018) ; Seghezzi et al. (2021); Fargnoli et al. (2019)   |
| <b>Software</b>                | Matos et al. (2021); Diao; Shih (2019); Bonci et al. (2019) ; Kazado; Kavgić; Eskicioglu (2019) ; Mirahadi; McCabe; Shahi (2019); Edirisinghe; Woo (2021) ; Mo et al. (2020)  |
| <b>Model/algorithm</b>         | Kwon; Park; Park (2021); Cheng et al. (2020) ; Assaf; Srour (2021) ; Chen et al. (2018) ; Bouabdallaoui et al. (2020); Jung; Cha; Jiang (2020); Alavi et al. (2021); Peng et al. (2017) ; Quinn et al. (2020); Akil et al. (2019) ; Ferrández-Pastor et al. (2020); Tan et al. (2019) ; Carreira et al. (2018) ; McArthur et al. (2018) ; Wei; Akinci (2019); Shehadeh et al (2021); Shehadeh et al. (2022) |
| <b>Hardware</b>                | Noye; North; Fisk (2018); Valinejadshoubi; Moselhi; Bagchi (2021); Nettis; Saponaro; Nanna. (2020); Oliveira et al. (2020); Alshboul et al. (2021)  |
| <b>Use / FM specifics</b>      | Charlton et al. (2021); Wen; Tang; Ho (2021); Halmetoja (2019); Sadeghi et al. (2019)   |
| <b>Skills and competencies</b> | Wong; Ge; He (2018); Baek; Ha; Kim (2019); Chen; Lai; Lin (2020); Gunasekara; Sridarran; Rajaratnam (2021)  |
| <b>Data</b>                    | Kim; Poirier; Staub-French (2020); Ma et al. (2020); Eskandari; Noorzai (2021); Azizi et al. (2020) ; Xie et al. (2021); Wijekoon; Manewa; Ross (2020); Petri et al. (2021) ; Li et al. (2021); Arslan; Cruz; Ginhac (2019); Vitiello et al. (2019); Yin et al. (2020)  |

Figure 2 - Summary of the main limitations of the research

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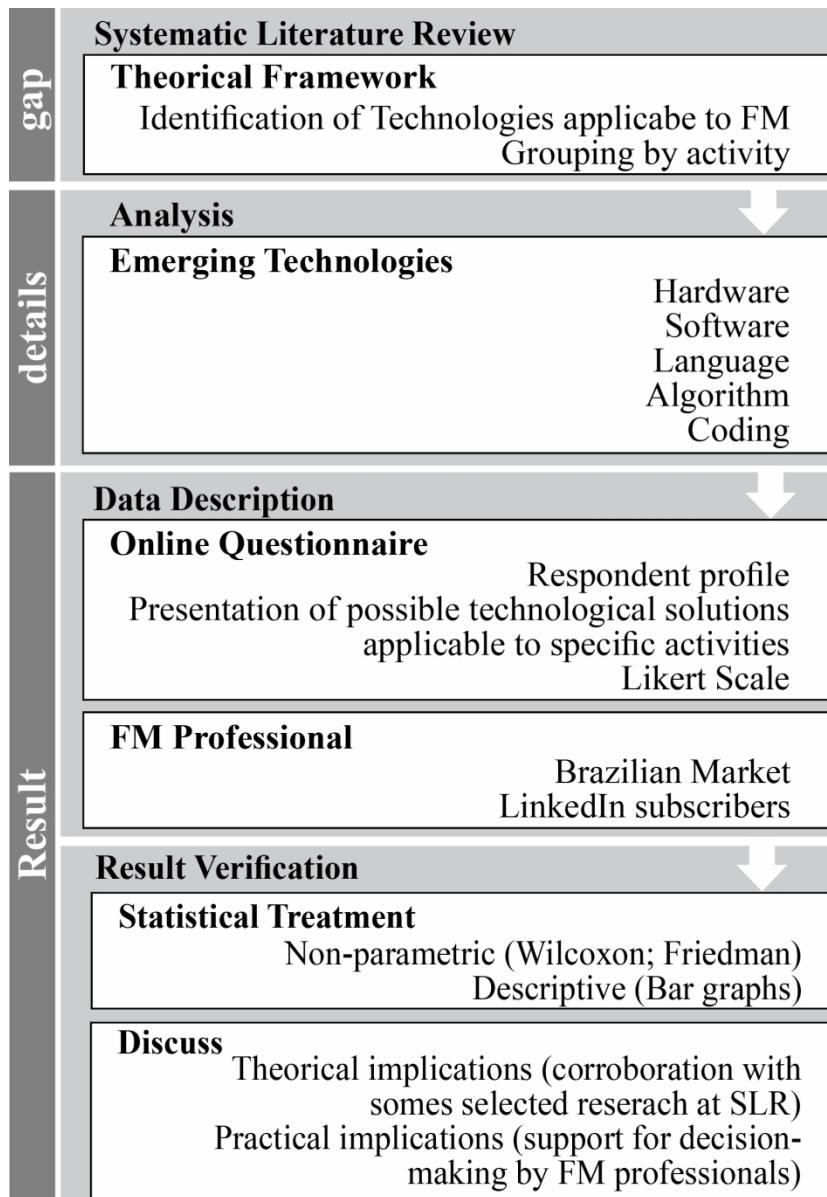
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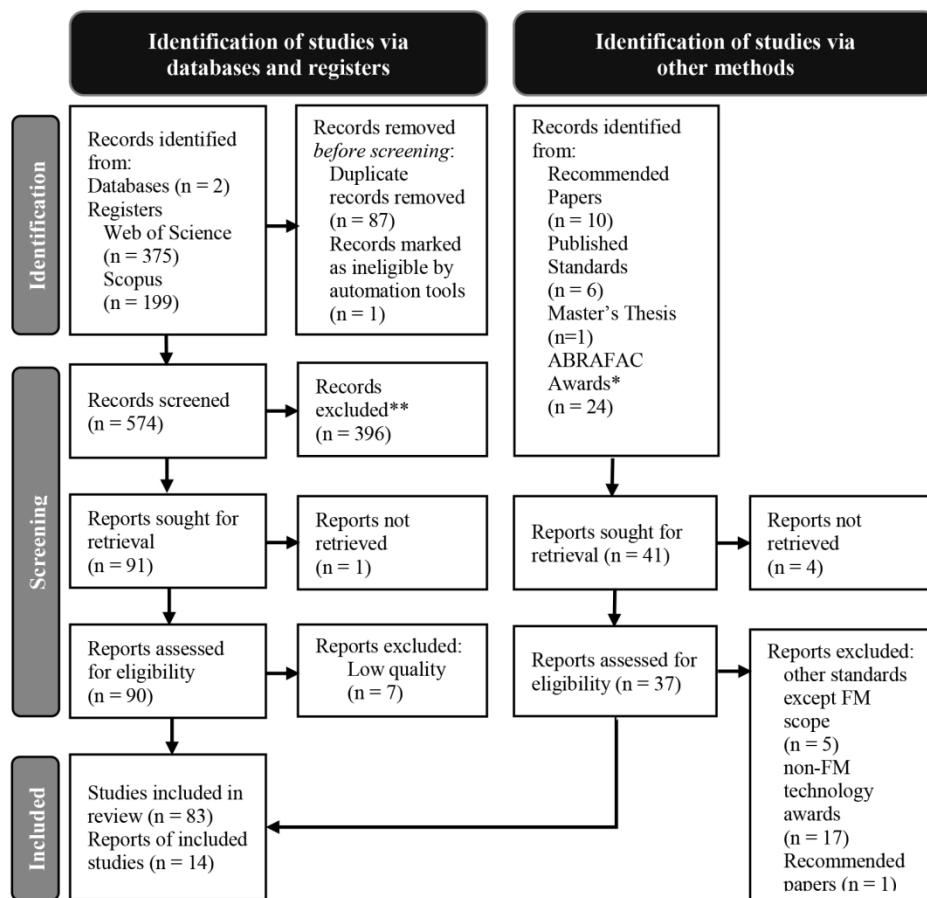
Figure 3 – Step-by-step methodology

153x209mm (300 x 300 DPI)

| Protocol   |  | Study selection criteria (inclusion)  |  |
|--|--|---|--|
| <b>Objective</b><br>Identify emerging Technologies in Facility Management and their practical and theoretical implications.  |  | Technology applied to FM<br>General usage example<br>Case example<br>Theoretical background   |  |
| <b>Main question</b><br>What are the emerging Technologies in Facility Management (last 5 years)?  |  | Study selection criteria (exclusion)<br>Technology applied to core business<br>Keywords do not match the topic<br>Metadata na/or full document not accessible<br>Restricted publication (Total or Partial)  |  |
| <b>Secondary questions</b><br>What methodologies are used?<br>What are the managerial implications?<br>What are the knowledge gaps?  |  | <b>Definition of study types</b><br>Qualitative and Quantitative  |  |
| <b>String</b><br>TS=(((Facility* AND Management) AND ((Emerging AND Technology*) OR Big Data OR BIM OR Blockchain OR Photogrammetry OR GIS OR IoT OR Laser Scanning OR Machine Learning OR QR Code OR Augmented Reality OR Virtual Reality OR RFID OR Unmanned Aerial System OR Semantic Web OR WSN))) |  | <b>Initial selection of studies</b><br>Silva (2020), ISO (2017); Noye; North; Fisk (2018); McArthur et al. (2018); Mawed; Hajj (2017); Tan et al. (2018); Zhan et al. (2019); Gunduz; Isikdag; Basaraner (2017).  |  |
| <b>Source selection criteria definition</b><br>Digital availability of the article<br>Indexed database<br>Journal articles   |  | <b>Quality assessment of studies</b><br>papers will be rated: 'very low' (0-2); 'low' (3-4); 'high' (5-6); and 'very high' (7-8). Papers classified as 'very low' and 'low' will be excluded.   |  |
| <b>Studies language</b><br>English   |  | <b>Quality form fields</b> * (yes=1; no=0) I **(yes=2; partially=1; no=0)<br>- Is the introduction to the problem clear?*<br>- Is the goal/purpose clear?*<br>- Is the methodology/design clear?*<br>- Are the results clear?*<br>- Does the methodology/design match the purpose?**<br>- Are the findings consistent with the methodology?** |  |
| <b>Source search methods</b><br>PRISMA: Page <i>et al.</i> (2021)<br>START: Silva <i>et al.</i> (2021)   |  | <b>Data extraction of form fields</b><br>Author(s) and year<br>Technologies<br>Algorithm<br>Software<br>Hardware<br>Language<br>Coding<br>FM Activity<br>Practical implications<br>Research implications<br>Limitations   |  |
| <b>Source</b><br>Web of Science<br>Elsevier<br>MdpI<br>Springer Nature<br>IEEE<br>Emerald Group Publishing   |  | <b>Results summary</b><br>Theoretical Framework   |  |
| <b>Categories</b><br>Civil Engineering<br>Management<br>Construction Building<br>Technology  |  |   |  |
| <b>Date range searched</b><br>2017 to 2021   |  |   |  |

Figure 4 – Protocol

228x209mm (300 x 300 DPI)



\* 2017 does not have information available

\*\*the automation tool START was used and the records were excluded by a human

Figure 5 – Flow diagram

156x159mm (300 x 300 DPI)

| Equipment and systems management        |  | Mechanical / Electrical / Plumbing (MEP) System |  |
|---|--|---|--|
|   |  | Location of components                          | Wei; Akinci (2019)<br>Wang <i>et al.</i> (2021)  |
| Condition Assessment                    | Amano; Lou; Edwards (2019)<br>Ismail (2021a)<br>Ismail (2021b)<br>Know; Park; Park (2021)<br>Matos <i>et al.</i> (2021)  | Performance monitoring                          | Gerrish <i>et al.</i> (2017)<br>Bonci <i>et al.</i> (2019)<br>Fargnoli <i>et al.</i> (2019)<br>Kazado; Kavgic; Eskioglu (2019)<br>Yin <i>et al.</i> (2020)<br>Rogage <i>et al.</i> (2020)<br>Xie <i>et al.</i> (2021)  |
| Historical Building                     | Charlton <i>et al.</i> (2021)  | Equipment                                       |  |
| Commissioning                           | Noye; North; Fisk (2018)<br>Kim; Poirier; Staub-French (2020)  | Selection                                       | Alshboul <i>et al.</i> (2021)<br>Shehadeh <i>et al.</i> (2021)<br>Shehadeh <i>et al.</i> (2022)  |
| Maintenance stages / work schedule      | Ma <i>et al.</i> (2020)  | Building automation and information management  |  |
| Predictive maintenance                  | Cheng <i>et al.</i> (2020)<br>Lu <i>et al.</i> (2020)<br>Assaf; Srour (2021)<br>Villa <i>et al.</i> (2021)<br>Eskandari; Noorzai (2021)<br>Valinejadshoubi; Moselhi; Bagchi (2021) | Up-to-date information                          | Yang; Bayapu (2020)  |
| Preventive maintenance                  | McArthur <i>et al.</i> (2018)<br>Falorca (2019)<br>Fargnoli <i>et al.</i> (2019)   | Control of comfort parameters                   | Schibuola; Scarpa; Tambani (2018)<br>Medina (2020)<br>Alavi <i>et al.</i> (2021)<br>Valinejadshoubi <i>et al.</i> (2021)   |
| Useful life                             | Mawed; Hajj (2017)<br>Wong; Ge; He (2018)  | Information management                          | Peng <i>et al.</i> (2017)<br>Kim <i>et al.</i> (2018)<br>Halmetoja (2019)<br>Kock; Hansen; Jacobsen (2019)<br>Love; Matthews (2019)<br>Sadeghi <i>et al.</i> (2019)<br>Quin <i>et al.</i> (2020)<br>Patacas; Dawood; Kassem (2020)<br>Wijekoon; Manewa; Ross (2020)<br>Dahanayake; Sumanarathna (2021) |
| Work order                              | Chen <i>et al.</i> (2018)<br>Bouabdallaoui <i>et al.</i> (2020)  | Electricity/gas/oil/solar energy/geothermal     |  |
| Equipment inventory / asset information | Liu; Scipel (2018)<br>Tan <i>et al.</i> (2018)<br>Wong; Ge; He (2018)<br>Diao; Shih (2019)<br>Zhan <i>et al.</i> (2019)  | Energy consumption                              | Akil <i>et al.</i> (2019)<br>Ferrández-Pastor <i>et al.</i> (2020)   |
| Equipment availability                  | Nascimento; Velo (2020)  | Energy analysis / energy efficiency             | McGlinn <i>et al.</i> (2017)<br>Piselli <i>et al.</i> (2020)<br>Petri <i>et al.</i> (2021)<br>Xu; Mumford; Zou (2021)  |
| Space planning / renovations            | Azizi <i>et al.</i> (2020)<br>Mo <i>et al.</i> (2020)<br>Mohamed; Abdallah; Mazouk (2020)<br>Wen; Tang; Ho (2021)  | Water   |  |
| Security and surveillance               |  | Water consumption                               | Akil <i>et al.</i> (2019)  |
| Emergency evacuation                    | Gunduz; Isikdag; Basaraner (2017)<br>Tan <i>et al.</i> (2018)<br>Mirahadi; McCabe; Shahi (2019)  | Safety Management                               |  |
| Disaster prevention                     | Cheng <i>et al.</i> (2017)<br>Vandecasteele; Merci; Verstockt (2017)<br>Vitiello <i>et al.</i> (2019)<br>Jung; Cha; Jiang (2020)<br>Nettis; Saponaro; Nanna (2020)                 | Occupational health and safety                  | Wetzel; Thabet (2018)<br>Pärn <i>et al.</i> (2019)<br>Tan <i>et al.</i> (2019)<br>Li <i>et al.</i> (2021)<br>Chen; Lai; Kin (2020)   |
| Round                                   | Oliveira <i>et al.</i> (2020)  | Specific Services for users                     |  |
| Indoor motion control                   | Arslan; Cruz; Ginhac (2019)<br>Baek; Ha; Kim (2019)  | Post-Occupancy Evaluation                       | Carreira <i>et al.</i> (2018)<br>Edirisinha; Woo (2021)<br>Seghezzi <i>et al.</i> (2021)   |
| Service management                      |  | Service Providers                               |  |
|   |  | Contracts                                       | Gunasekara; Sridarran; Rajaratnam (2021)   |
|   |  | Staff Training                                  | Gammari; Hammad (2019)   |

Figure 6 – Theoretical Framework

145x209mm (300 x 300 DPI)

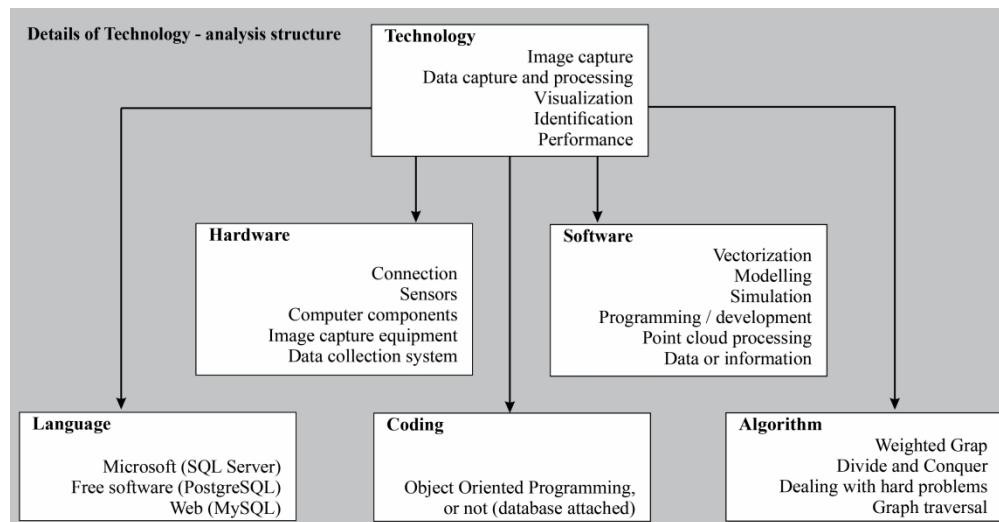


Figure 7 – Structure of the analysis method of technological details

297x154mm (300 x 300 DPI)

| <b>Practicalities</b>  |   |
|--|---|
| <b>Questionnaire design tools</b>  | Google forms  |
| <b>Relevance to respondents</b>  | Questions about professional activities   |
| <b>Instructions straightforward</b>  | Provision of the Informed Consent Form – ICF (research objective, estimated completion time – 15 minutes, anonymity, risk – possible tiredness, question clarification – corresponding author email)    |
| <b>Questionnaire adaptive</b>  | After completing the profile, the questionnaire presents the questions that are directly related to the respondent's FM activities sector   |
| <b>Piloted (tested) questionnaire</b>  | The questionnaire was previously tested anonymously with three FM professionals, noting the estimated time of 15 minutes for completion and making minor adjustments to make the questions more legible |
| <b>Data analysis software, visualization tools, and methods of dissemination</b> | Spreadsheet (Excel), SPSS version 25  |

Figure 8 – Practicalities

297x129mm (300 x 300 DPI)

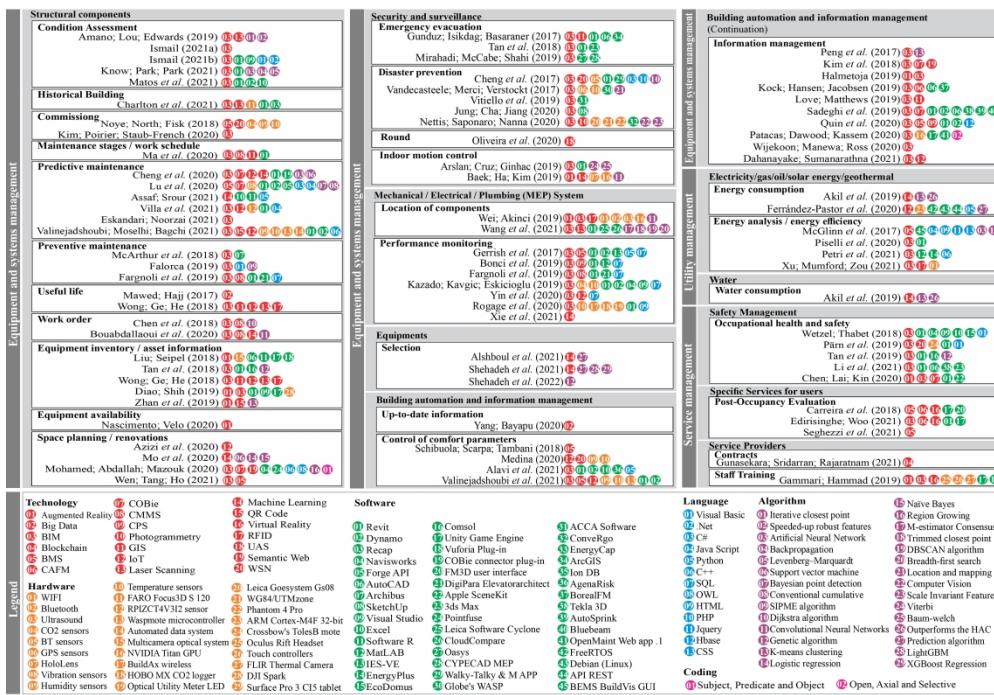


Figure 9 - Details of technologies applied to FM

399x274mm (300 x 300 DPI)

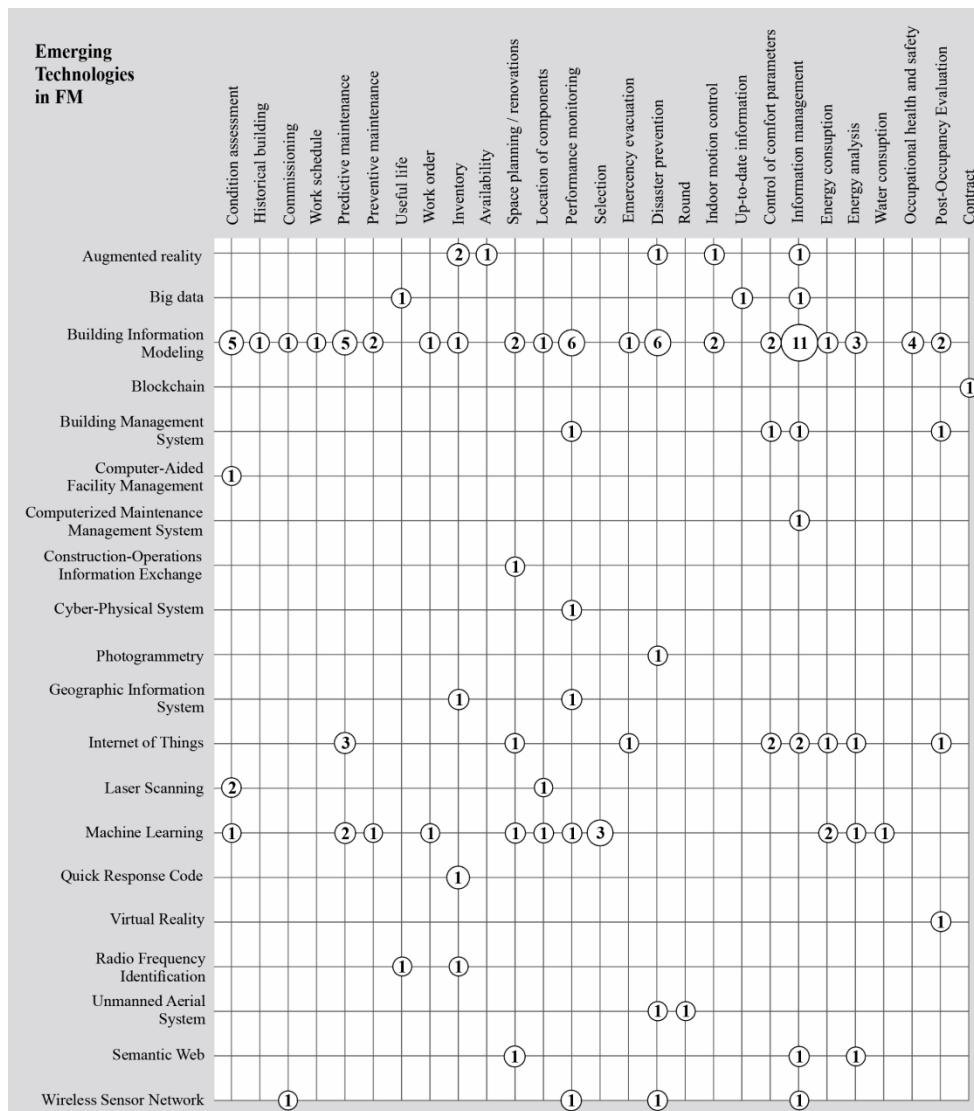


Figure 10 – Summary of technologies applicable to FM activities

189x209mm (300 x 300 DPI)

| Profile   | Area  | State   |
|---|---|---|
| <b>Gender</b>   | Corporate n=47<br>Industrial n=13<br>Mall/Retail n=12<br>Educational n= 8<br>Healthcare n= 7<br>Consulting n= 4<br>Technology n= 3<br>Energy/Oil&Gas n= 3<br>Banking n= 2<br>Hotel n= 1 | São Paulo n=53<br>Rio de Janeiro n=33<br>Minas Gerais n= 6<br>Paraná n= 3<br>Espírito Santo n= 1<br>Goiás n= 1<br>Bahia n= 1<br>Piauí n= 1<br>Amazonas n= 1<br>Other n= 0 |
| <b>Education attainment</b>   |   |   |
| Lato Sensu / MBA n=67<br>Higher education n=28<br>Master degree n=5 |   |   |

Figure 11 – General profile of respondents

297x108mm (300 x 300 DPI)

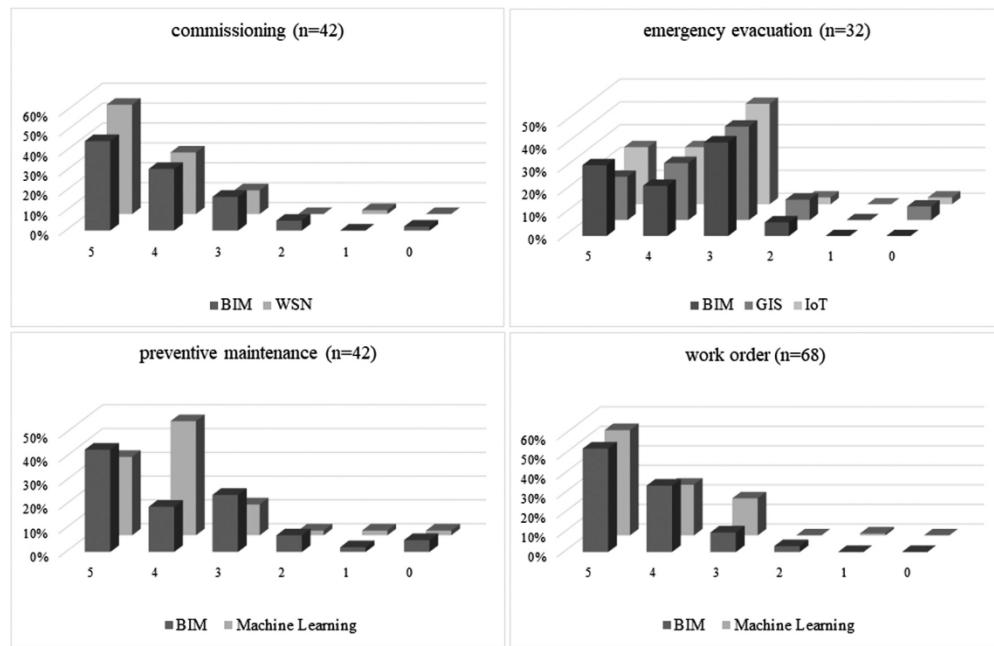


Figure 12 - Bar graphs with technologies applicable to activities

150x99mm (300 x 300 DPI)

|    |  |                                   |  | descriptive        | inferential  |
|----|--|-----------------------------------|--|--------------------|--------------|
| 1  | Commissioning                          | Options                           | Reference                                      | Type of technology | MODE         |
| 2  | BIM                                    | Kim; Poirier; Staub-French (2020) | Data capture and processing, and visualization | 5 (< 40%)          |              |
| 3  | WSN                                    | Noye; North; Fisk (2018)          | Performance                                    | 5 (> 50%)          |              |
| 4  | Emergency evacuation                   | Options                           | Reference                                      | Type of technology | MODE         |
| 5  | BIM                                    | Mirahidi; McCabe; Shahi (2019)    | Data capture and processing, and visualization | 3 (>30%)           |              |
| 6  | GIS                                    | Gunduz; Isikdag; Basaraner (2017) | Data capture and processing, and visualization | 3 (>30%)           |              |
| 7  | IoT                                    | Wong; Ge; He (2018)               | Performance                                    | 3 (>40%)           |              |
| 8  | Equipment inventory/ asset information | Options                           | Reference                                      | Type of technology | p-value rank |
| 9  | BIM                                    | Diao; Shih (2019)                 | Data capture and processing, and visualization | < 0.05             | 3.68         |
| 10 | GIS                                    | Tan et al. (2018)                 | Data capture and processing, and visualization | < 0.05             | 2.55         |
| 11 | QR                                     | Zhan (2019)                       | Identification                                 | < 0.05             | 2.91         |
| 12 | AR                                     | Liu; Seipel (2018)                | Visualization                                  | < 0.05             | 2.82         |
| 13 | RFID                                   | Wong; Ge; He (2018)               | Identification                                 | < 0.05             | 3.03         |
| 14 | Preventive maintenance                 | Options                           | Reference                                      | Type of technology | MODE         |
| 15 | BIM                                    | Falorca (2019)                    | Data capture and processing, and visualization | 5 (< 40%)          |              |
| 16 | ML                                     | McArthur et al. (2018)            | Data capture and processing                    | 4 (> 40%)          |              |
| 17 | Work Order                             | Options                           | Reference                                      | Type of technology | MODE         |
| 18 | BIM                                    | Chen et al. (2018)                | Data capture and processing, and visualization | 5 (< 50%)          |              |
| 19 | ML                                     | McArthur et al. (2018)            | Data capture and processing                    | 5 (> 50%)          |              |
| 20 | Useful Life                            | Options                           | Reference                                      | Type of technology | p-value rank |
| 21 | BD                                     | Mawed; Hajj (2017)                | Data capture and processing                    | < 0.05             | 145.00       |
| 22 | RFID                                   | Wong; Ge; He (2018)               | Identification                                 | < 0.05             | 8.00         |
| 23 |  |                                   |  |                    |              |

Figure 13 – Analysis of the alternatives

297x163mm (300 x 300 DPI)